

Carolina Sales, CEMS MIM & Double Degree Programme Coordinator of Nova School of Business and Economics, Universidade Nova de Lisboa,

Certifies that, **Dóra Kovács**, Foreign ID No. 342408AE, has successfully completed the following courses from CEMS MIM

Completed courses and grades are as follows:

	Sem.	Code	Course unit	Final Grade	ECTS
2019-20	S2	2883	Global Management Practices	16	7
	T3	2204	Mergers, Acquisitions and Financial Restructuring	17	3,5
	T3	2332	Entrepreneurship	15	3,5

The local grading scale used at the Nova School of Business and Economics ranges from 0 to 20 (10 is considered the threshold pass grade).

*T1 first half, first semester
S1 first semester*

*T2 second half, first semester
S2 second semester*

*T3 first half, second semester
A Annual*

T4 second half, second semester

Date: 23-07-2020



CEMS MIM & Double Degree Programme Coordinator

Note: Meant specifically for exchange purposes in the course of the CEMS MIM program